



Siyaram's

Investor Presentation | Q4FY26

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Rewarding Shareholders

Siyaram's⁷

Q4FY26 Performance





Mr. Gaurav Poddar,
President & Executive Director

“During Q4 FY26, consumer demand improved gradually despite global uncertainties, supported by rising disposable incomes and higher spending during the wedding and festive seasons, while the company’s strong brand portfolio and disciplined operations further strengthened performance.

During the quarter, we recorded a growth in total income, reaching ₹871 crores compared to ₹750 crores in Q4 FY25. The revenue composition for Q4 FY26 was led by Fabric at 80%, followed by Garments contributing 15%, and Yarn & Others accounting for the remaining 5%. EBITDA for the quarter was ₹152 crores, with an EBITDA margin of 17.4%, as against ₹125 crores recorded in Q4 FY25. Profit After Tax (PAT) stood at ₹95 crores, compared to ₹72 crores in Q4 FY25, resulting in a PAT margin of 10.9%.

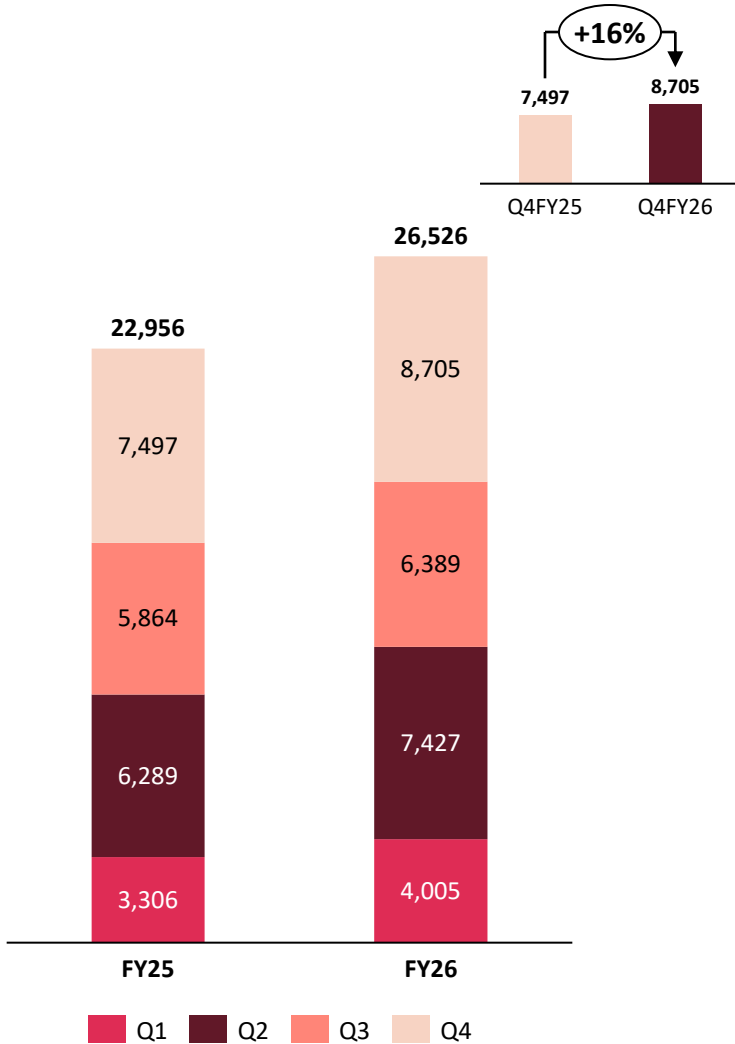
Our retail network continued to expand steadily during the quarter. The total count has reached 27 ZECODE outlets alongside 17 DEVO stores. We will continue to pursue a measured and quality-focused approach to expansion in the coming year.

Going forward, while near-term uncertainties due to evolving geopolitical environment, inflationary pressures, and the impact of an extended heatwave across several region may continue to influence consumer sentiment and operating conditions we remain cautiously optimistic about the long-term growth prospects of the business. With a strong foundation in place, our focus will remain on strengthening our brand portfolio, enhancing operational efficiencies, maintaining financial discipline, and delivering sustainable long-term value to all stakeholders.”

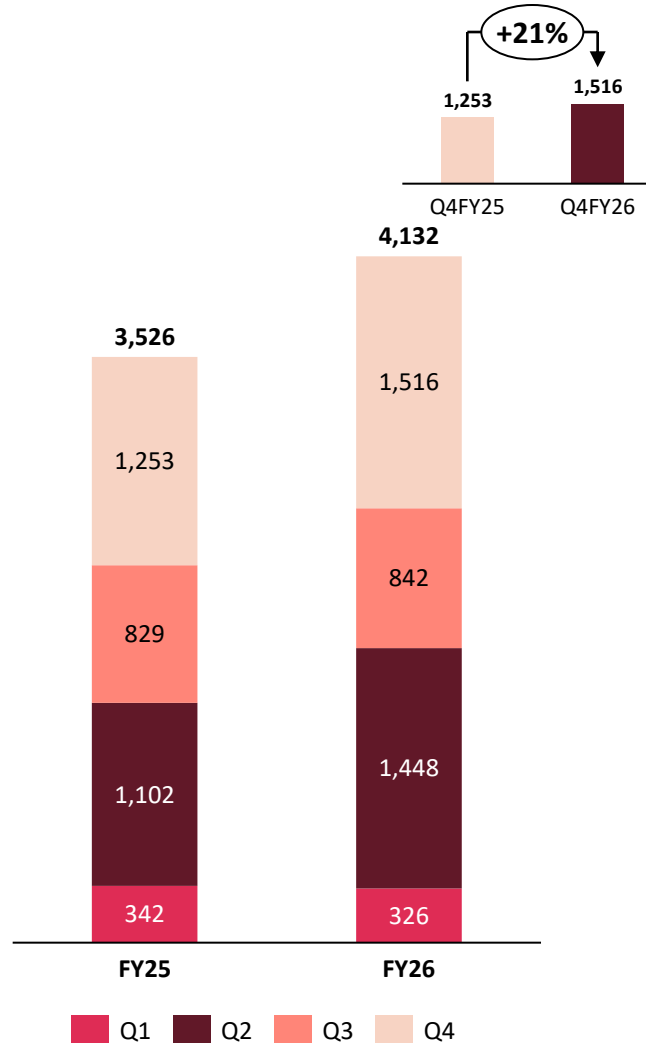
Quarterly Business Performance

(₹ in Mn)

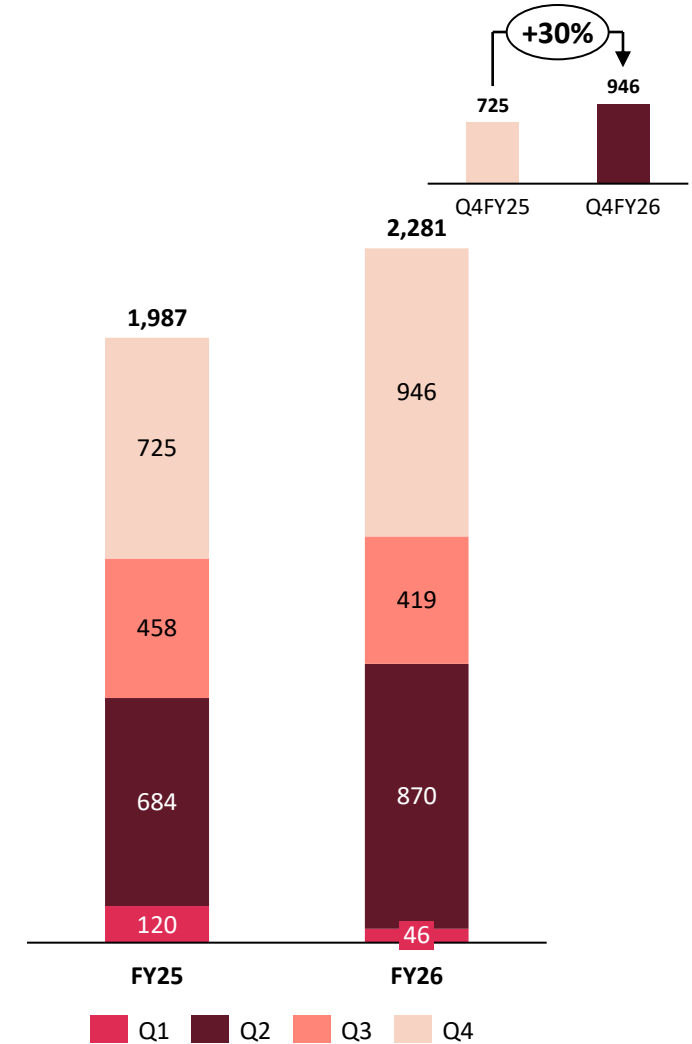
Total Income



EBITDA



Net Profit After Tax



*Including Other Income ; Note: Rounded off to the nearest whole number

Q4 & FY26 Profit & Loss Statement

Particulars (₹ in Mn)	Q4 FY26	Q4 FY25	Y-o-Y	Q3 FY26	Q-o-Q	FY26	FY25	Y-o-Y
Revenue from Operations	8,526	7,361		6,226		25,693	22,203	
Other Income	179	136		163		833	753	
Total Income	8,705	7,497	16.1%	6,389	36.3%	26,526	22,956	15.5%
Cost Of Goods Sold	5,240	4,493		3,658		15,202	13,022	
Employee Expenses	563	504		527		2,109	1,827	
Other Expenses	1,386	1,247		1,363		5,083	4,581	
EBITDA	1,516	1,253	21.0%	841	80.1%	4,132	3,526	17.1%
EBITDA Margin (%)	17.4%	16.7%		13.2%		15.6%	15.4%	
Depreciation	184	175		197		786	599	
EBIT	1,332	1,078	23.6%	644	106.6%	3,346	2,927	14.3%
EBIT Margin (%)	15.3%	14.4%		10.1%		12.6%	12.8%	
Finance Cost	91	76		97		342	238	
Profit before Tax	1,241	1,002	23.9%	547	126.9%	3,004	2,689	11.7%
Profit before Tax(%)	14.3%	13.4%		8.6%		11.3%	11.7%	
Tax	295	277		128		723	702	
Profit After Tax	946	725	30.6%	419	125.8%	2,281	1,987	14.8%
PAT Margin (%)	10.9%	9.7%		6.6%		8.6%	8.7%	
EPS (As per Profit after Tax)	20.9	16.0		9.2		50.3	43.8	



Siyaram's

Our Organization

VISION

To empower every individual to express themselves through fashion rooted in quality, authenticity, and respect.



MISSION

We design and deliver fashion that helps every individual express who they are — effortlessly, meaningfully, and with authenticity.



VALUES

Respect | Authenticity | Drive | Ownership



Today, when we say, “Come home to...”, the world says... **Siyaram’s**

From 1978 till today, through our fabrics and brands, we have carved a niche in the hearts and minds of millions.

Amongst India’s most renowned multisegmented brands and marketers of fabrics, readymade garments, and other textiles products.

Strong brands & sub-brands like Siyaram’s, Mistair, J. Hampstead, CADINI, Oxemberg and many more

Operates franchises, retail stores and online platform presence, which offer menswear fashion fabrics, apparel, and accessories

An **ISO 14001:2008, 45001:** certified company, with integrated state-of-the-art manufacturing plants across Tarapur, Daman, Amravati and Silvassa

Strategically launched new retail brands, **ZECODE & DEVO** to enter into the fast fashion and ethnic wear markets.

Phase 01

Manufacturing

1978 - 1987

- Established in 1978
- Went Public in 1980
- Setup capacity for manufacturing & weaving and processing at Tarapur



Phase 02

Business Expansion

1991 - 2009

- Started brand promotion exercise for brand Siyaram's with the tagline "Coming Home to Siyaram's"
- Introduced Oxemberg to venture into readymade garments
- Launched J. Hampstead to market with 100% pure worsted suiting fabrics
- Started & expanded the weaving capacity at Silvassa
- Launched Mistair, a fashion brand for fabrics

Phase 03

Brand Creation

2013 - 2020

- Siyaram's voted as the most trusted brand by Economic Times and Nielsen Media Research
- Acquired the Italian Brand Cadini
- Set up indigo rope dyeing unit at Amravati
- Launched Siyaram's Mozzo – A casual Apparel Brand
- Set Guinness World Record for online Textile Mahakumbh



Phase 04

Innovation & Asset Light Model

2021 -2024

- Launched DEN - KNIT Knitted Denim fabric
- Launched Siyaram's Exclusive Knit Wear Brand – Tessio
- Launched range of Bamboo blended shirting fabric brand under sub brands EVITA & BREEZY
- Launched Ethnic wear fabric brand Ethnair



Phase 05

Strategic Expansion

2024 onwards

- Launched DEVO, ethnic wear brand & ZECODE, fast fashion brand with Company owned company operated stores
- Introduced Cadini perfumes

Fast Fashion Industry

84,860 crores
India's Market

4,24,300 crores
Expected Market by FY31

In 2024, fast fashion grew by 30–40%, much faster than the overall fashion industry, which grew by just 6%.

With **50% of India's population under 25 years**, the country offers strong growth potential for fast fashion, driven by a young and trend-conscious consumer base.

Ethnic Wear Industry

2.4 lakhs crores
India's Market in FY24

3.3 lakh crores
Expected Growth by FY29

This industry is projected to grow at a CAGR of 7%

Men's ethnic wear contributes ~10% to the overall ethnic wear industry

Key growth drivers include rising demand for ethnic wear during multi-day wedding celebration, higher disposable income, and a shift from unorganized to branded players—creating strong opportunities for organized brands.

Siyaram's Right to Win



Leveraging on the brand recall



In-house design team



Deep Retail Knowledge



Efficient Operating Model



Supply Chain Automation

ZECODE



ZECODE, targeting urban shoppers with trendy, affordable apparel

As of FY26 total store count of ZECODE stood at **27**

Stores are placed in high-footfall areas to boost brand visibility and connect with more customers

Using billboards, hoardings, and small on-ground events to boost brand recall and engage with customers offline

DEVO



DEVO caters to ethnic wear segment that celebrates the country's rich cultural heritage and traditional style preferences

As of FY26 total store count of DEVO stood at **17**

Actively engages on social media and digital platforms to reach a wider and younger audience



Store Format

Company Owned
Company Operated



Store Size

6,000-10,000 sq.ft



Price Positioning

Value Fashion



Targeted Geography

South India



Investment per store

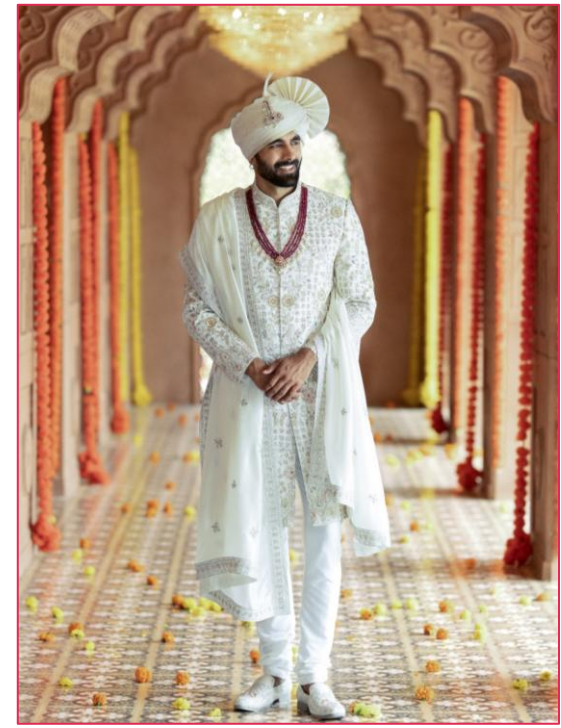
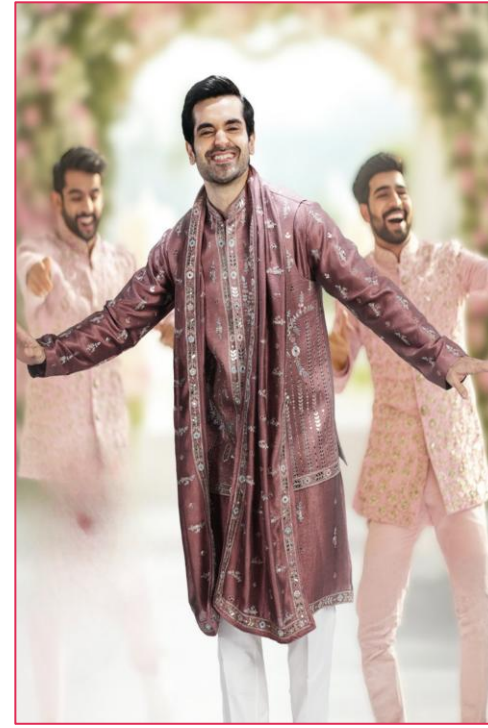
Rs. 1 Cr. to Rs. 1.5 Crs.



Target Customer

Gen Z





Store Format

Company Owned
Company Operated



Store Size

2000-4000 sq.ft



Price Positioning

Mid – Premium



Targeted Geography

North India



Investment per store

Rs. 1 Cr. to Rs. 1.5 Crs.



Target Customer

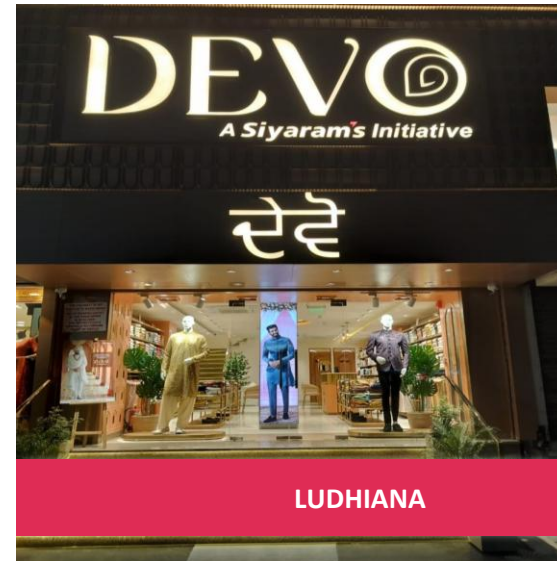
Men



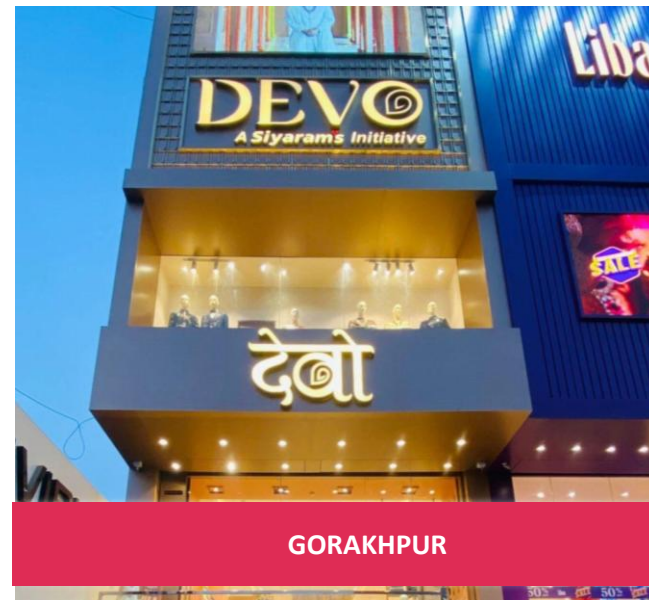
ELAN



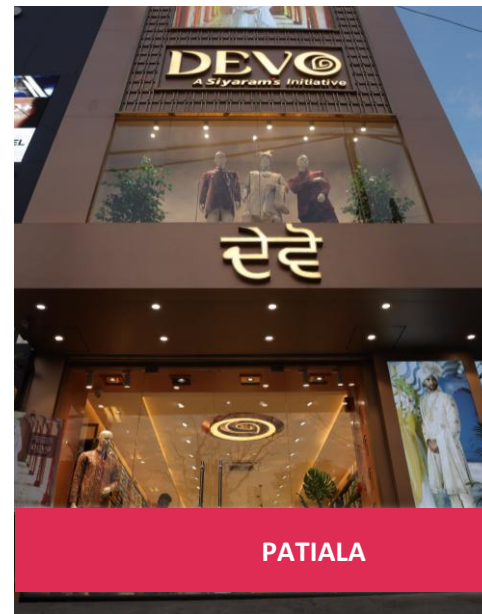
MALDAHIYA



LUDHIANA



GORAKHPUR



PATIALA



Store Launch Event



Siyaram's

Our Legacy Business

Serve Multiple End Markets through Different Brands and Sub-Brands...



FABRICS



GARMENTS



...through serving Different Customer Needs



...through In-house Design Studio and Top-Notch Technology

In-house Design Studio

Every dream is distinct, and we ensure that our teams, the creative vision, materials, and craftsmen all work together to create a unique translation. We uphold the highest standards for materials, perfect lines, and meticulous attention to detail

Our in-house Design Studio comprises textile designers who have honed their skills through years of practice and work tirelessly to create designs that are both beautiful and comfortable

Moreover, our R&D department combines innovative textiles with the contemporary needs of today's man

WOOL BLENDS

100% COTTON

BLENDED BAMBOO
FABRIC

TERRY RAYON

COTTON BLENDS

100% LINEN & LINEN
BLENDS



BLENDED BAMBOO
FABRIC



TERRY RAYON SUITING
FABRIC



KNIT INDIGO



ETHNIC WEAR



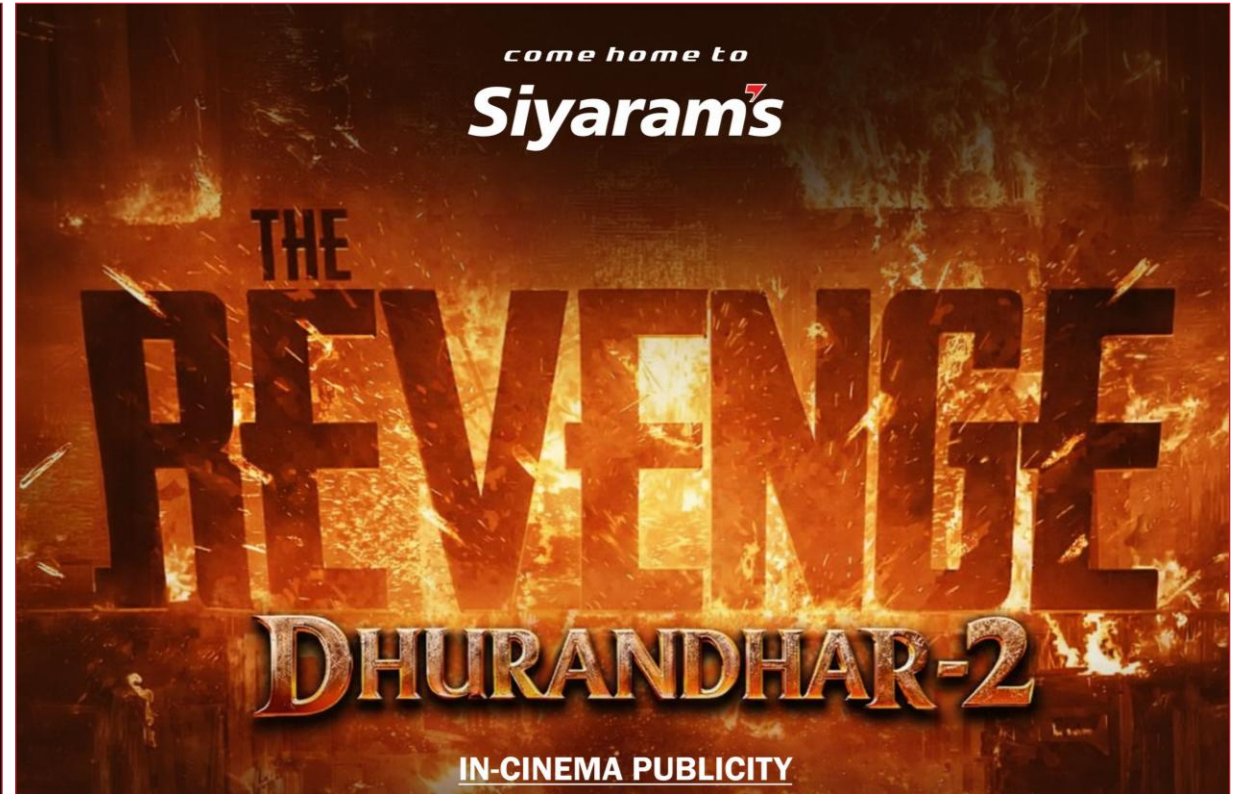
KNIT WEAR



STRETCH COLLECTIONs

Our Advertising & Marketing Initiatives





Our Experienced Board



MR. RAMESH PODDAR
Chairman & Managing Director

MR. PAWAN PODDAR
Joint Managing Director

MR. SHRIKISHAN PODDAR
Executive Director

MR. GAURAV PODDAR
President & Executive Director

MR. ASHOK M. JALAN
Senior President cum Director

Mr Ramesh Poddar is a stalwart of textile industry having rich experience of over 4 decades. He has been instrumental in creating brand Siyaram's. His futuristic vision made Siyaram's a brand that exudes dynamism, quality and innovation. He led the company to build comprehensive product portfolio of suitings, shirtings and garments. Mr Poddar is a member of various charitable trusts, offering services in many sectors. He was also a member of Textile committee to the Government of India and has represented the industry through key trade forums & associations. People in industry regard him as mentor because of his vast experience & knowledge and seek his help in solving complex business challenges. Under his leadership, today Siyaram's has become one of the most trustworthy and household names in India.

Mr Pawan Poddar's vision from the beginning was to make Siyaram's a truly state-of-the-art manufacturing organisation. His efforts stood the test of time and today Siyaram's manufacturing plants are considered the best in the industry.

Mr Poddar is also a well-known social figure who participates in various causes and activities supported by trade associations and industrial bodies such as FAITMA, BTRA and TIMA to make a difference in the industry.

Mr Shrikishan Poddar established the Exports Division in Siyaram's to tap into global markets. With his intuition and relentless innovation, Siyaram's expanded to the USA, Europe, Australia, Far East, Gulf and Sri Lanka.

He launched Siyaram's home furnishings, offering fashionable curtains and upholstery fabrics.

With his unending quest he made Siyaram's a prominent force in International markets

Mr Gaurav Poddar is a new age leader whose dynamic and high energy persona always guides teams to excel in business.

He is involved in strategic planning for the group and new business initiatives especially in garments and retail businesses.

He has also contributed significantly across functions such as manufacturing, product development and technology upgradation.

Mr Poddar inherited his family's business acumen and combined it with a modern outlook making him a role model for young and budding entrepreneurs

Mr. Ashok Jalan is an experienced executive director with expertise in business operations and administration. He brings valuable insights and strategic leadership to the organisation, which he joined in 1981 and has, since, steered its growth by managing cross-functional teams, developing effective strategies, and implementing efficient processes to achieve organisational goals. He effectively manages financial and human resources, and makes data-driven decisions to drive the Company's profitability. He holds a Bachelor of Commerce degree.

Our Experienced Board



MR. SACHINDRA N. CHATURVEDI

Mr. Sachindra N. Chaturvedi Fellow member of the ICAI, a bachelors' degree with honors in Technology and holds a master's degree in business administration. He has over 38 years of experience as a Practicing Chartered Accountant, and he is a member of Bombay Chartered Accountants' society and Tax Consultants Association. He has expertise in the areas of Audit, Taxation, Project / Corporate Finance, Investment Banking, M&As, Corporate Laws, DD exercises, Valuation, Restructuring & Rehabilitation and Strategic Business Planning. He has varied experience of auditing BFSI, PSU and many large companies. He also has valuable experience in monitoring / inspection / investigating / companies at the behest of banks / FIs / IT authorities / High Courts/ NCLT/ as well as inspection of books and records of MFs/ SE brokers/ plantation companies on behalf of SEBI.



MR. CHETAN S. THAKKAR

Mr. Chetan S. Thakkar is a Graduate and has done his LLB from Shivaji University Kolhapur and LLM from Bombay University. He thereafter qualified as a Solicitor from Bombay and has since been associated with Kanga & Co., as an Associate and then as a partner from 2006 onwards. He is in practice for over 25 years and has vast experience in matters relating to capital markets including IPO, Rights Issues, QIPs, FCCB offerings foreign collaborations, Mergers & Acquisitions, private equity investments, corporate laws, banking, loan syndication, ECBs FDI, franchising, insurance matters and intellectual property matters.



MR. DEEPAK R. SHAH

Mr. Deepak R. Shah is a Graduate and a Fellow member of the ICAI with 36 years of experience in the field of Direct and Indirect Tax. He was the Chairman of All India Federation of Tax Practitioners Western Zone for 2018 and 2019 and also the Chairman of Indirect Taxation Committee of Bombay Chartered Accountants' Society. He has served as President of Bombay Chartered Accountants' Society in the year 2012-13. He also served as an Editor of BCA Referencer for 12 years till 2012. He has expertise in the field of Audit, Company Law and Taxation (Direct and Indirect)



MRS. MANGALA R. PRABHU

Mrs. Mangala R. Prabhu is a Postgraduate in Commerce, a Law Graduate as well as CAIIB. She has 42 years of experience in the Banking Sector with cross multiple roles spanning across corporate credit, foreign exchange, HR and branch banking. Presently working as a Financial Consultant imparting Corporate Financial Advisory Services in Mid/ Large Corporate Clients.



DR. ASHOK N. DESAI

Dr Ashok N. Desai holds a Ph. D (Tech) in Textile Technology and is a Fellow of Institute of Engineers, India. He joined Bombay Textile Research Association (BTRA) in 1980. In July 2000 he took over as Director of BTRA and he initiated many activities towards self-sufficiency and finance disciple as well as gave a new direction to BTRA. He is a Scientist member of the Governing Council of SITRA . He is also the Chairman of TX30 and TX33 of the Bureau of Indian Standards and is Chairman of Textile Division Council of Bureau of Indian Standards. He has gained expertise in the fields of Spinning Technology, Microbiology, E-beam Radiation of Textiles, Plasma Processing applications to Textiles and other related fields.

Choosing Siyaram's: Here's Why

Proven Track Record



The brand **Siyaram's** stands for exceptional craftsmanship and consistent growth. Despite competition, Siyaram maintains its edge through prudent financial management, high product quality, and a focus on creating value for all stakeholders.

Siyaram 2.0



The Company is expanding its retail footprint with the launch of new brands – **ZECODE and DEVO**.

Well Diversified Product Mix



The Company's diverse portfolio of affordable and premium brands, offering products for every occasion, helps build strong customer loyalty across both mass and premium market segments.

Marketing Approach



Our traditional marketing strategy garnered positive results in the domestic market, developing a vast network and penetrating tier-I, tier-II and tier-III cities

Focus on Innovation & Quality Experience



We survey customers regularly to adjust our products based on behavior and innovate with new designs, striving to be at the top of customer preferences in a competitive fashion industry

Shareholders Return



We are consistently delivering balanced growth & sustainable value to our stakeholders



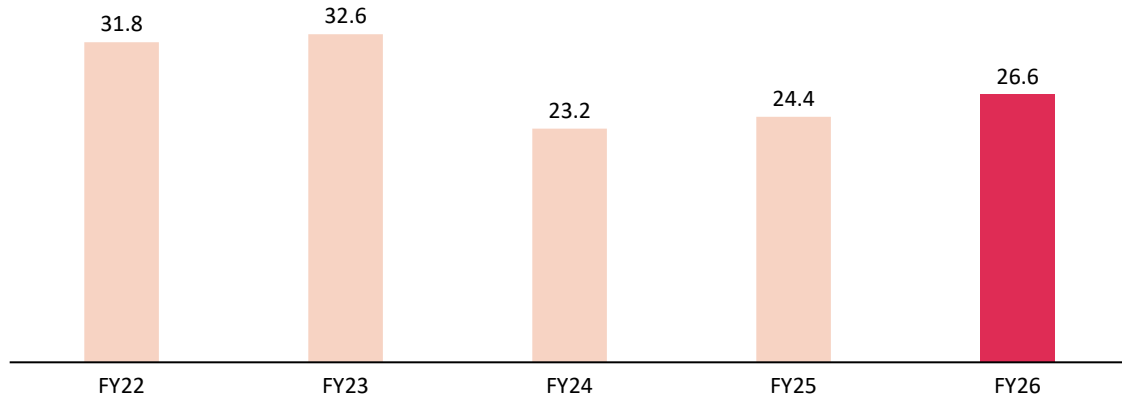
A man in a white shirt and red striped tie stands against a background of vertical lines and a large red triangle. The man is positioned in the center, looking directly at the camera. The background features a large red triangle on the left side and a series of vertical lines on the right side. The overall color palette is warm, with shades of orange, red, and white.

Siyaram's

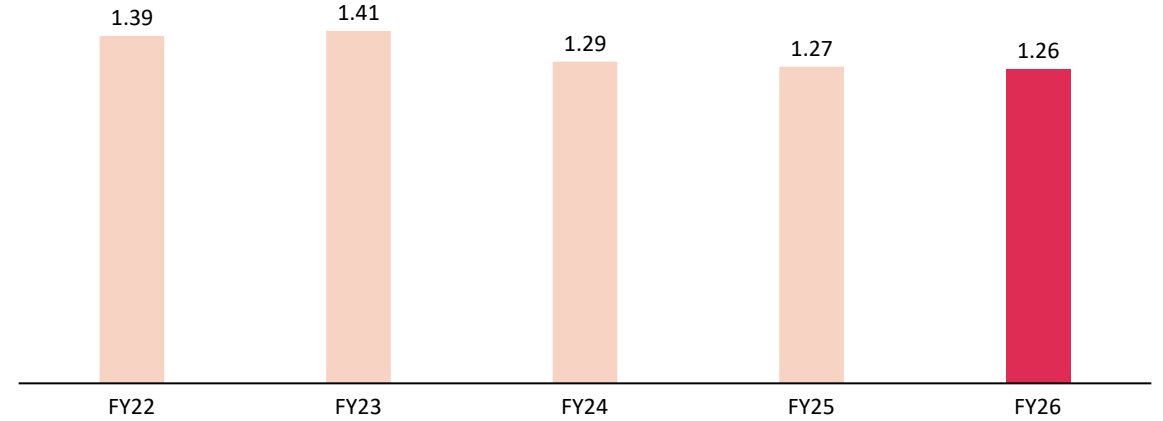
Our Financial Performance

Return on Capital Employed %

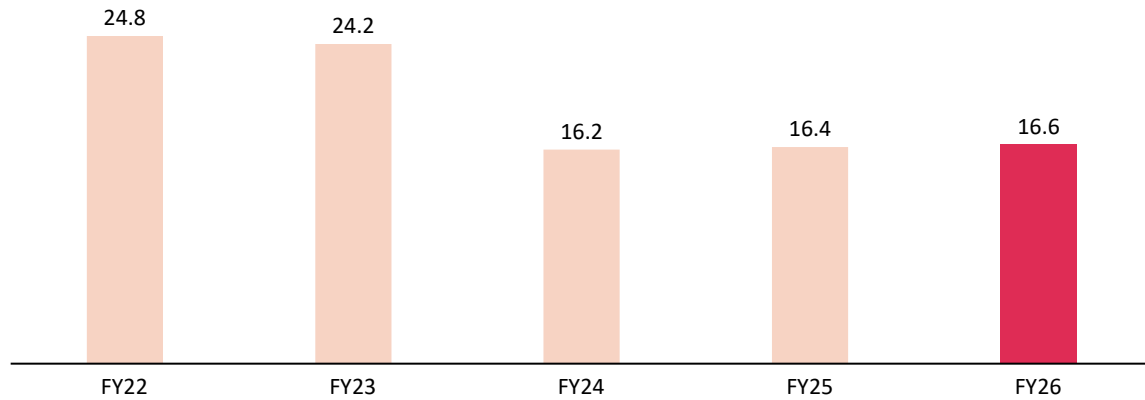
* Adjusted for cash & Investments



Asset Turnover ratio (x)

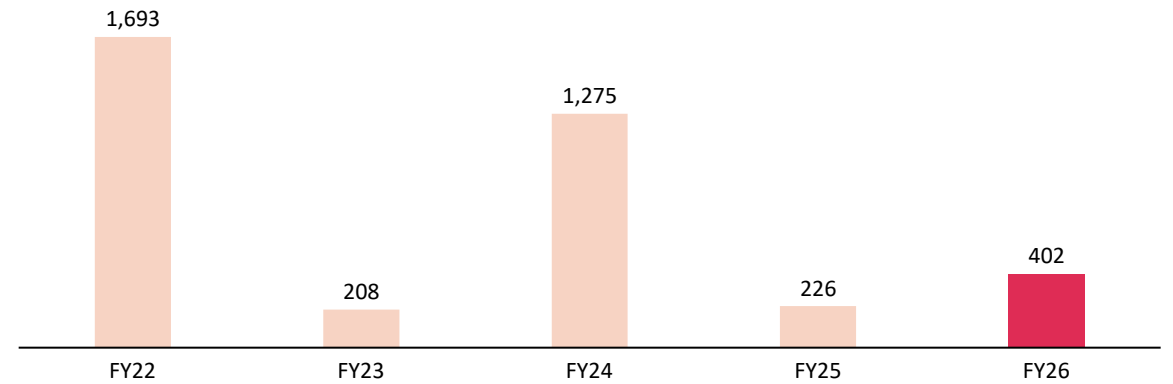


Return on Equity %

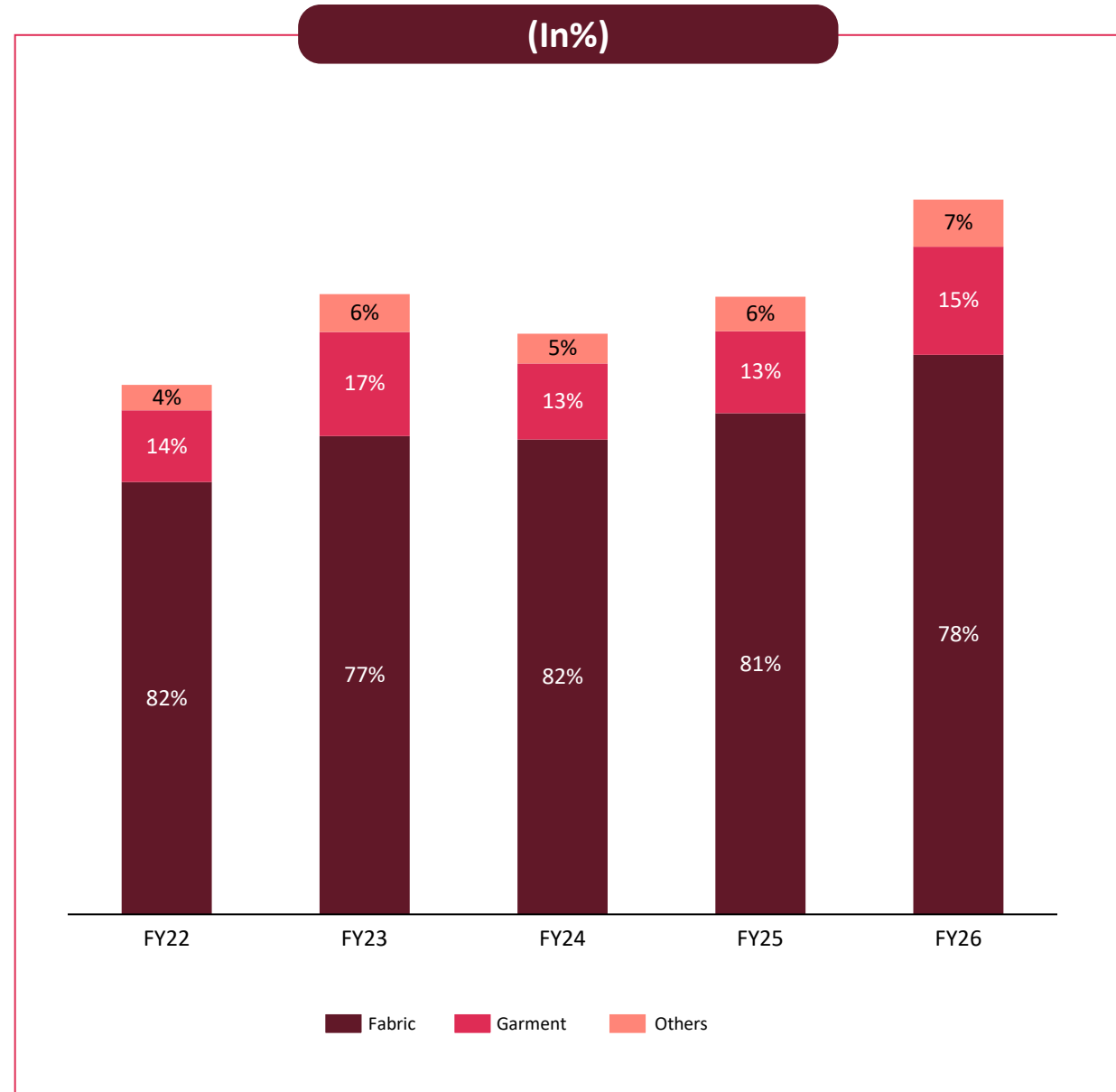
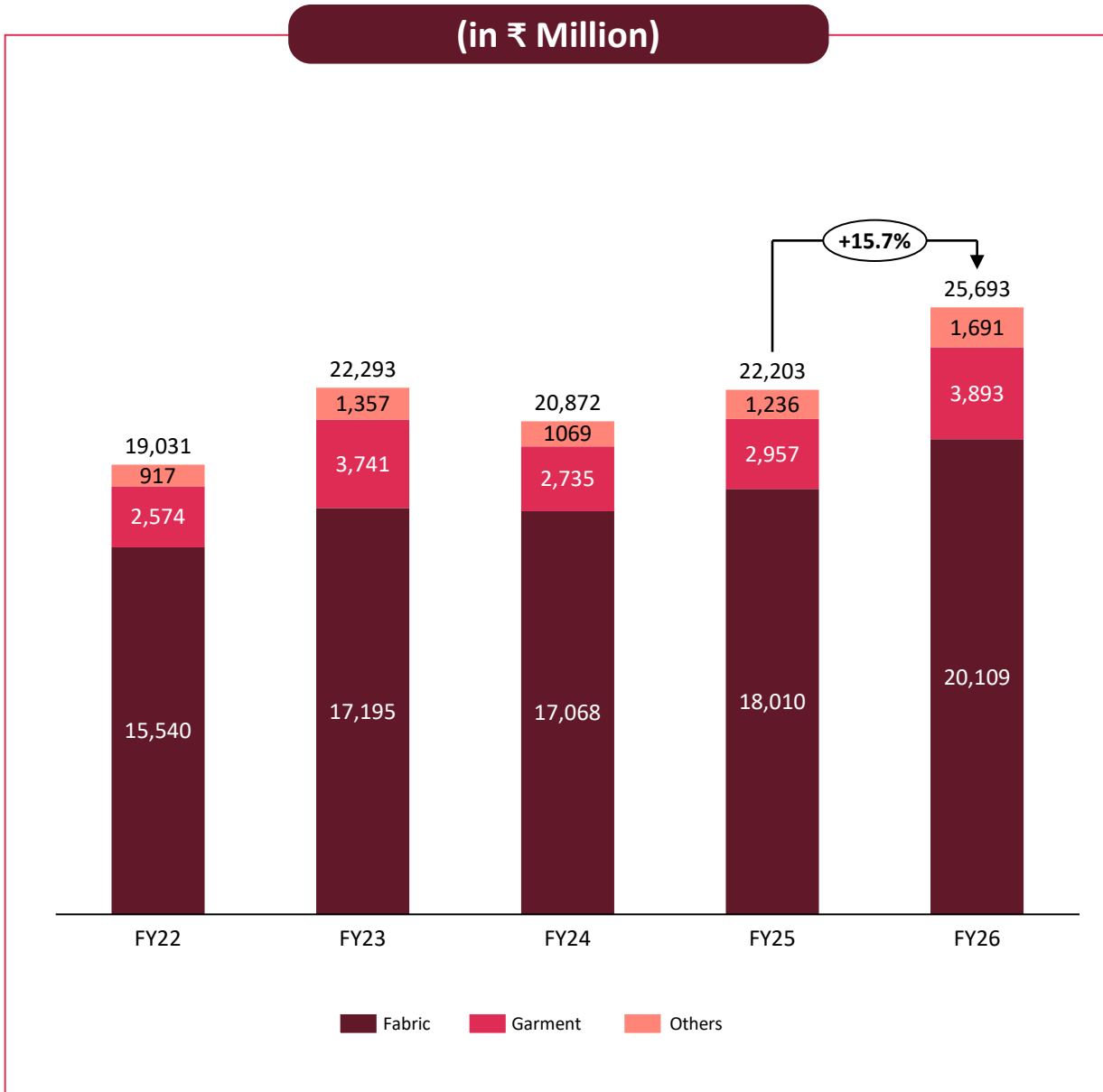


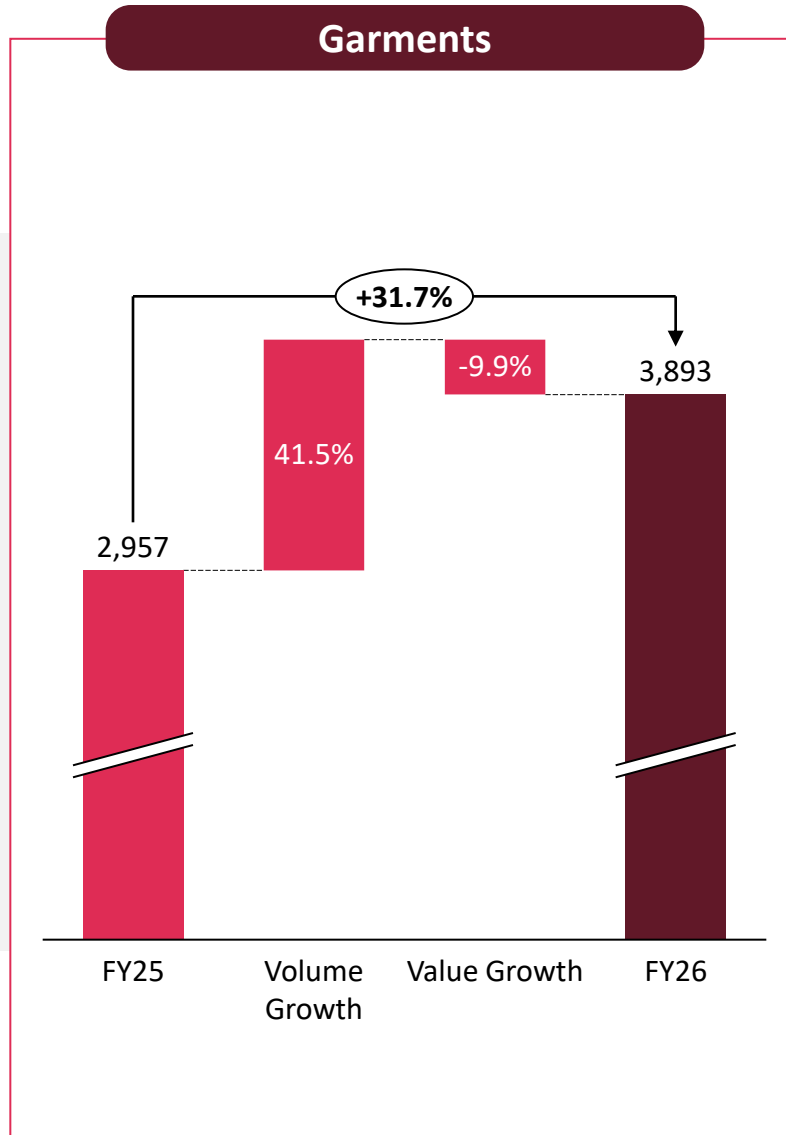
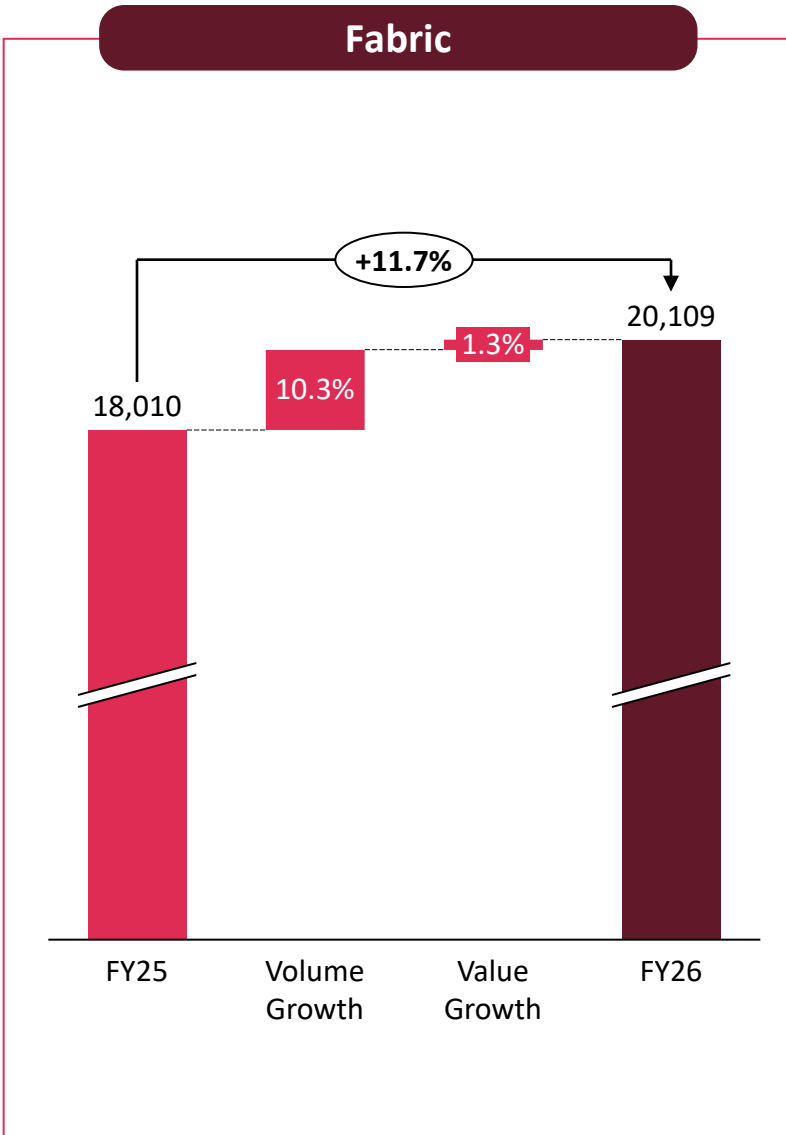
Net Debt

(₹ in Mn)



Revenue Break-up





- Exports contributed 10% of the Revenues in FY26
- Overall revenue growth has been volume-driven, supported by market demand and efficient operational execution. This has contributed to topline growth and maintained profitability in a competitive environment.

Profit & Loss Statement

Particulars (₹ in Mn)	FY24	FY25	FY26
Revenue from Operations	20,872	22,203	25,693
Other Income	375	753	833
Total Income	21,247	22,956	26,526
Cost Of Goods Sold	12,106	13,022	15,202
Employee Expenses	1,723	1,827	2,109
Other Expenses	4,194	4,581	5,083
EBITDA	3,224	3,526	4,132
EBITDA Margin (%)	15.2%	15.4%	15.6%
Depreciation	550	599	786
EBIT	2,674	2,927	3,346
EBIT Margin (%)	12.6%	12.8%	12.6%
Finance Cost	203	238	342
Profit before Tax	2,471	2,689	3,004
Profit before Tax(%)	11.6%	11.7%	11.3%
Tax	624	702	723
Profit After Tax	1,847	1,987	2,281
PAT Margin (%)	8.7%	8.7%	8.6%
EPS (As per Profit after Tax)	39.9	43.8	50.3

Balance Sheet

Equity & Liabilities (₹ in Mn)	FY24	FY25	FY26
Equity			
Equity Share Capital	91	91	91
Other Equity	11,319	12,794	14,534
Total Equity	11,410	12,885	14,625
Non-Current Liabilities			
Financial Liabilities:			
i. Borrowing	12	325	225
ii. Lease Liabilities	77	173	172
iii. Other Financial Liabilities	401	387	363
Provisions	99	118	174
Other Non-Current Liabilities	36	77	19
Deferred Tax Liabilities	100	184	220
Total Non-Current Liabilities	725	1,264	1,173
Current Liabilities			
Financial Liabilities:			
i. Borrowings	1,631	2,023	2,979
ii. Lease Liabilities	30	100	147
iii. Trade Payables	1,642	1,965	2,267
iv. Other Financial Liabilities	53	34	73
Other Current Liabilities	529	612	626
Provisions	36	43	41
Total Current Liabilities	3,921	4,777	6,133
Total Equity & Liabilities	16,056	18,926	21,931

Assets (₹ in Mn)	FY24	FY25	FY26
Non-Current Assets			
Property, plant and equipment	4,522	5,515	5,486
Capital Work-in-Progress	187	31	145
Other Intangible Assets	4	4	4
Investment Property	127	113	139
Right Of Use Assets	92	253	283
Investment in Subsidiaries	109	109	76
Financial Assets:			
i. Investments	181	53	657
ii. Loans	45	44	52
iii. Other	105	182	252
Other non-current assets	19	33	30
Total Non-Current Assets	5,391	6,337	7,124
Current Assets			
Inventories	4,657	4,295	5,312
Financial Assets:			
i. Current Investments	117	2,013	2,070
ii. Trade Receivable	4,677	5,204	6,469
iii. Cash and Cash Equivalents	57	42	60
iv. Bank balances other than above	12	14	16
v. Loans	23	28	27
vi. Other Financial Assets	2	2	2
Other Current assets	945	794	775
Current Tax Assets (Net)	175	197	76
Total Current Assets	10,665	12,589	14,807
Total Assets	16,056	18,926	21,931

Cash Flow Statement

Particulars (₹ in Mn)	FY24	FY25	FY26
Cash Flow from Operating Activities			
Profit before Tax	2,471	2,689	3003
Adjustment for Non-Operating Items	488	201	448
Operating Profit before Working Capital Changes	2,959	2,890	3452
Changes in Working Capital	-1,096	307	-1952
Cash Generated from Operations	1,863	3,197	1500
Less: Direct Taxes paid	-584	-636	-567
Net Cash from Operating Activities	1,279	2,561	933
Cash Flow from Investing Activities	682	-2,477	-689
Cash Flow from Financing Activities	-1,939	-99	-227
Net increase/ (decrease) in Cash & Cash equivalent	22	-15	18
Add: Cash and cash equivalents as at 1st April	35	57	42
Cash and cash equivalents as at 31st March	57	42	60

The image shows three men in formal attire. The man on the left is wearing a dark green tuxedo jacket, a white shirt, and a black bow tie. The man in the center is wearing a maroon tuxedo jacket, a white shirt, and a black bow tie. The man on the right is wearing a dark navy blue tuxedo jacket, a white shirt, and a red bow tie. They are standing in a room with a large arched doorway in the background. The text 'Siyaram's' is written in a white, italicized font on a pink triangular background on the left side of the image. A dark red horizontal band across the middle of the image contains the text 'Rewarding Shareholders' in a white, bold, sans-serif font.

Siyaram's

Rewarding Shareholders

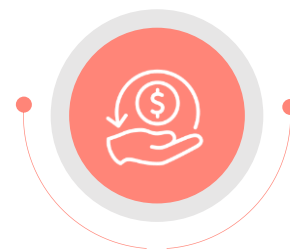
As Siyaram's embarks on the pathway to its golden anniversary three years hence, the Board has proposed a special reward for its esteemed shareholders who have been steadfast in their support during the Company's journey. As part of this process, the Company has announced the issuance of cumulative non-convertible redeemable preference shares ("CNCRPS") by way of a bonus to all shareholders through a Scheme of Arrangement



- As part of the Scheme, the Company will issue and allot 9% of CNCRPS by bonus in 2 series.
- The issue size will be ₹ 318 Cr and will be issued from the general reserves/retained earnings of the Company



- Series I: 4(four) 9% CNCRPS of Rs. 10 each for every 1 equity share of Rs. 2 each fully paid-up
- Series II: 3(three) 9% CNCRPS of Rs. 10 each for every 1 equity share of Rs. 2 each fully paid-up



Series I CNCRPS & Series II CNCRPS will be redeemed at the end of 3rd & 5th year respectively



The CNCRPS will be listed on the NSE/BSE (the stock exchange on which the Company's equity shares are listed)



Final hearing of National Company Law Tribunal ("NCLT") was held on 16th April, 2026 and the NCLT has reserved the order for pronouncement in next hearing

Consistent Returns to Stakeholders since Listing

FY21
₹ 21.5 Cr
Dividend Outlay

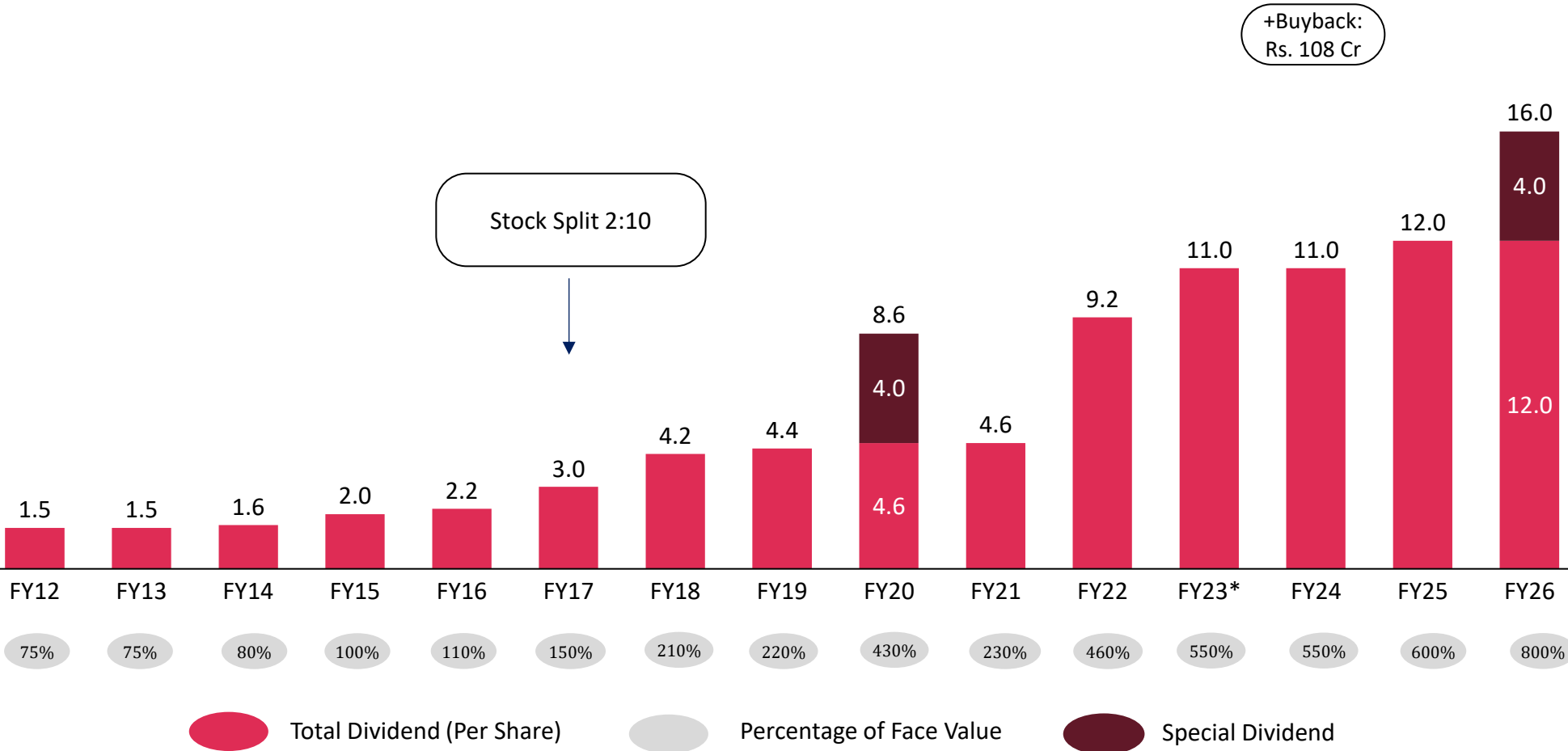
FY22
₹ 43.1 Cr
Dividend Outlay

FY23
₹ 51.6 Cr
Dividend Outlay

FY24
₹ 108 Cr Buyback (Post Tax)
₹ 49.9 Cr Dividend Outlay

FY25
₹ 54.4 Cr
Dividend Outlay

FY26
₹ 72.5 Cr
Dividend Outlay



* Adjusted for Split prior to FY17

VALUE CREATION FOR SHAREHOLDERS

Robust shareholder returns over the last 15 years

Value creation through stock split in FY17 during which dividend of ₹ 15 (150%) was paid

Dividend paid consistently since listing

Total dividend of ₹ 12 per equity share of ₹ 2 each in FY26 and a Special Interim dividend of ₹ 4 per equity share

Siyaram's



Annexure

Testimony to our Success



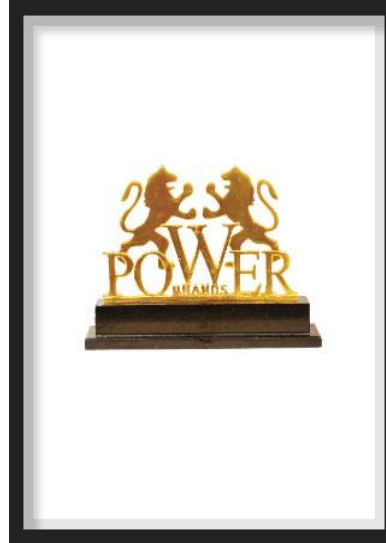
Guinness World Records for creating World's most viewed live stream



Ranked amongst Top 100 Franchise Opportunities



Awarded as India's Most Attractive Brands by Trust Research Advisory



Awarded as Most Trusted Brand by ET & Nielsen Media Research



Awarded as The Next 500 by Fortune India



Felicitated as Iconic Brands of India by ET

Our Social & Sustainability Initiatives



Savarkundla Hospital, Gujarat



Proposed Construction of school at Tarapur



Blind Cricket Tournament 2026, Mumbai



Contribution made to build floors in GSL Public School, Rajpipla, Gujarat



Thank You

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Siyaram's

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Chief Financial Officer
Surendra.shetty@siyaram.com

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